Greetings,

We are writing to notify you that Kerr McGee Oil & Gas Onshore, LP, a subsidiary of Occidental, will soon begin the next phase of developing the Papa Jo and Yellowhammer oil and natural gas wells in your community. You may have recently received a similar notice for work that begins on the Mae J well pad in mid-February. Enclosed you will find additional materials and resources about our operations, mitigation techniques, and general oil and natural gas development. This information has also been shared with the Town of Erie to ensure all stakeholders have access to consistent information. We are committed to being good neighbors by providing frequent and transparent information, safeguarding the environment, and protecting the health and safety of employees and communities.

Work activity, location and schedule
Enclosed, you will find information about the phases of energy development and well locations. Please visit www.occidentalvirtualtour.com or the website for Coloradans for Responsible Energy and Development at www.cred.org for more information on oil and natural gas development. Below is a summary of the planned work and the estimated schedule.

<table>
<thead>
<tr>
<th>Phase</th>
<th>Yellowhammer and Papa Jo Work activity</th>
<th>Schedule</th>
</tr>
</thead>
<tbody>
<tr>
<td>1-3</td>
<td>Construction, casing, drilling</td>
<td>Completed</td>
</tr>
<tr>
<td>4</td>
<td>Hydraulic fracturing</td>
<td>March 2021 - April 2021</td>
</tr>
<tr>
<td>5</td>
<td>Facility construction</td>
<td>March 2021</td>
</tr>
<tr>
<td>6</td>
<td>Reclaim site</td>
<td>October 2021</td>
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</tbody>
</table>

Standard practices and mitigation strategies
Our standard practices align with the guidelines of the Colorado Oil and Gas Conservation Commission (COGCC) and the Colorado Department of Public Health and Environment (CDPHE). The development and mitigation techniques for this location are carefully planned to ensure temporary impacts are minimized. Mitigations during development include a robust traffic management plan, installation of sound walls for noise and light mitigation and continuous air monitoring.

Schedule updates and contact information
To sign up for bi-weekly email updates, view the QR code through a smart phone camera or email us for information on how to subscribe. Please reach out to us if you have any questions or concerns related to our operations.

Sincerely,

Stakeholder Relations Team
Hours: Monday - Friday, 7 a.m. - 4 p.m.
Phone: 866.248.9577
Email: ColoradoStakeholder@oxy.com
After-hours and emergency line: 970.506.5980

Look at the QR code through a smart phone camera to sign up for email updates
New Energy Development

About Occidental

- We are committed to conducting our business in a manner that safeguards our employees, protects the environment, benefits neighboring communities and strengthens local economies.
- In 2020, Occidental set a target to reach net-zero emissions associated with its operations by 2040 and an ambition to reach net-zero emissions with the use of its products by 2050.
- Our Stakeholder Relations team is available Monday through Friday, 7a.m. to 4p.m. Please leave a message at 866.248.9577 or email us at ColoradoStakeholder@oxy.com, and we’ll get right back to you.

Location and Timeline

Two community meetings were held in the fall of 2017. In addition to all required notices, we have sent seven different courtesy notifications throughout the development process. We also continue to provide bi-weekly email updates to residents upon request.

Facts about developing near Erie

- For projects near Erie, our water-on-demand system will eliminate an estimated 46,800 truck trips.
- Although operations are conducted 24/7, at night, we aim to minimize all non-essential work.
- We contract with an environmental air quality expert to perform continuous air monitoring during the drilling and hydraulic fracturing phases.
We have developed a rigorous process for analyzing and mitigating surface impacts at each of our locations. For each new well pad we select technologies and advancements to reduce noise, light, odor, and dust.

For the pads near Erie, this includes a quiet completions fleet, sound walls, our water-on-demand system, performing continuous air quality monitoring and paved access roads.

**NOISE – SOURCE MITIGATION**
- Examples of modified completions equipment includes a quiet completions fleet with enclosed pump trucks and blender

**LIGHT – SOURCE MITIGATION**
- LED light plants
- Strategic orientation

**NOISE – MECHANICAL MITIGATION**
- Sound walls on-site

**LIGHT – MECHANICAL MITIGATION**
- Sound panels installed on the south side of CR 10 to mitigate light from truck traffic.
Reducing Impacts & Emissions

Innovative design reduces impacts:
- Tankless means eliminating oil storage tanks, which are the largest source of potential emissions
- Because oil flows off-site through a pipeline, there is no need for trucks to transport oil
- Our tankless design also reduces the footprint of the disturbance area, reducing the overall impact on the community

Leak Detection and Repair:
- Every facility is inspected using an infrared camera
- We use additional infrared camera equipped drones
- Audio/visual/olfactory inspections
- Daily facility inspections
- Integrated Operations Center in Platteville staffed 24/7

Groundwater Protection:
- Baseline water-quality sampling
- Double-walled produced water sumps
- Secondary containment for operations
- Automation
  - Fluid level monitors / high-level shutoff
  - Sensors between walls of water sumps
  - Ability to shut-in wells remotely
Community Resources

Monday to Friday, 7 a.m. to 4 p.m.:
After-Hours and emergencies:
1.970.506.5980

Integrated Operations Center

- Staffed 24 hours per day, seven days per week, 365 days per year by personnel who have been trained in the Occidental response practices and procedures.

- Enables real-time monitoring of the majority of our wells, water tanks, and pipeline system pressures. Additionally, the system allows us to monitor personnel locations and surrounding features, including sensitive areas, bodies of water, habitats, and communities.

- Company vehicles are equipped with tracking devices in order to quickly deploy resources.

- Enables employees to shut-in many of our wells remotely.

- Enhances collaboration with local emergency response agencies.
Phases of Energy Development

1. **PAD CONSTRUCTION**
   - Standard equipment prepares the well site.
   - A wall or straw bales may be installed to reduce or minimize noise and light during future operational phases.

2. **SURFACE CASING SET**
   - A drilling rig begins the underground construction process by installing steel pipe and cement (surface casing) to protect groundwater.
   - Surface casing is set below the Fox Hills aquifer, which is ~1,000’ below the surface.

3. **HORIZONTAL DRILLING**
   - A production rig arrives and drills to a depth of 7,000 to 8,000 feet.
   - The horizontal portion of the wellbore can extend more than 2 miles.

4. **HYDRAULIC FRACTURING**
   - Hydraulic pumps send water and sand down the wellbore to cause a hairline fracture in the rock so that oil and natural gas can be produced.
   - 95% of wells in the U.S. require fracking to produce oil and natural gas.
   - For more information, visit cred.org.

5. **PRODUCTION FACILITY CONSTRUCTION**
   - Production facilities are constructed adjacent to the wells to collect and separate the oil, natural gas and water that are produced.
   - A majority of our wells are monitored via remote automation.

6. **RECLAIMED WELL SITE**
   - Once development phases are complete, the pad is reclaimed to match the existing landscape.
   - Each well will produce energy for decades to come.
Hydraulic Fracturing is a highly engineered technology developed in the 1940s to enhance production of oil and natural gas from tight rock formations more than a mile below the earth’s surface.

**How Does It Work?** A mixture of water, sand and additives are pumped under high pressure down the wellbore to create hairline fractures in the rocks over a mile below the earth’s surface. The sand props open the fractures to allow for oil and natural gas to flow to the wellbore, while the additives – like ones commonly found in ice cream, gum, etc. – reduce friction and prevent bacteria formation and build up.

**Additives Used in Hydraulic Fracturing**

- **0.5% Chemical Additives**: Such items include:
  - Sodium Chloride (table salt)
  - Guar Gum (ice cream)
  - Borate Salts (cosmetics)
  - Ethylene Glycol (household cleaners)
  - Sodium Potassium Carbonate (detergent)
  - Isopropanol (deodorant)

Source: Groundwater Protection Council, API

We transport the water used in fracturing through our innovative “Water-On-Demand” pipeline system. Since its inception in 2012, this technology has enabled us to eliminate more than 25 million miles of truck traffic in Weld County.